
Omnibus Incentive Plan

Technology One Limited

ACN 010 487 180

Approved by shareholders at 26 February 2019 AGM

Amended Plan recommended for approval by shareholders at 22 February 2023 AGM

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Technology One Limited

ACN 010 487 180

The Plan involves the grant of Awards to Eligible Participants on the terms in this document.

1 Definitions and interpretation

1.1 Definitions

In this document:

Term	Definition
Acceptance Form	means an acceptance of an Offer completed by an Eligible Participant (and any Permitted Nominee) in the form approved by the Board from time to time.
Acquired Shares	means Shares issued, transferred or allocated to an Eligible Participant pursuant to a Share Purchase Arrangement.
ASIC	means the Australian Securities and Investments Commission.
ASX	means ASX Limited ACN 008 624 691 or the securities exchange operated by it (as the case requires).
Awards	means: <ul style="list-style-type: none"> (a) Shares (including Matched Shares); (b) Options; (c) Performance Rights; and (d) Share Appreciation Rights.
Bidder	means a person who proposes to acquire (together with their associates) all of the ordinary shares in the Company.
Board	means the Company's board of Directors.
Business Day	means a business day as defined in the Listing Rules.
Change of Control Trigger Event	means: <ul style="list-style-type: none"> (a) a person acquires voting power (within the meaning of section 610 Corporations Act) in more than 50% of the ordinary shares in the Company; (b) an order of the court made for the purposes of section 411(4)(b) Corporations Act, in connection with a members' scheme of arrangement to effect a change of Control of the Company, is lodged with ASIC under section 411(10) Corporations Act; (c) the Company disposes of the whole or a substantial part of its assets or undertaking; or (d) an event set out in paragraph (a), (b) or (c) is, in the opinion of the Board, likely to occur in the near future and the Board decides to nominate a date on which a

Term	Definition
	Change of Control Trigger Event is taken to have occurred.
Company	means Technology One Limited ACN 010 487 180.
Constitution	means the Company's constitution.
Consultant	means any person who acts in an advisory capacity for, or is engaged in the provision of services to, the Group.
Control	has the meaning given to the term in section 50AA Corporations Act.
Corporations Act	means <i>Corporations Act 2001</i> (Cth), as amended from time to time.
Director	means a director of the Company.
Disposal Restriction	means a restriction, set out in an Offer, on the creation of a Security Interest in, or the transfer, assignment, disposal or otherwise dealing with, a Share issued transferred or allocated in the Trust on acceptance, exercise or Vesting of an Award.
Eligible Participant	<p>means a permanent full-time or part-time employee, contractor or Consultant with one or more companies in the Group, with a period of service as determined by the Board as at the date offers are made under the Plan, other than:</p> <ul style="list-style-type: none"> <li data-bbox="667 1025 1406 1218">(a) a person who, immediately after the acquisition of Shares under the Plan, would hold a legal or beneficial interest in more than 5% of the Shares on issue or would be in a position to cast, or control the casting of, more than 5% of the maximum number of votes that might be cast at a general meeting of the Company; or <li data-bbox="667 1227 1050 1249">(b) a non executive director.
Encumbrance	<p>means:</p> <ul style="list-style-type: none"> <li data-bbox="667 1364 1418 1422">(a) any mortgage, charge, pledge or lien, and any security interest or a preferential or adverse interest of any kind; <li data-bbox="667 1435 1102 1458">(b) a title retention arrangement; <li data-bbox="667 1471 1418 1570">(c) a right of any person to purchase, occupy or use assets (including under a hire purchase agreement, option, licence, lease, or agreement to purchase); <li data-bbox="667 1583 1337 1641">(d) a right to set-off or right to withhold payment of a deposit or other money; <li data-bbox="667 1655 1401 1776">(e) an easement, restrictive covenant, caveat or similar restriction over property (except, in the case of land, a covenant noted on the certificate of title to the land concerned); <li data-bbox="667 1789 1394 1888">(f) an agreement to create any of the items referred to in paragraphs (a) to (e) above or to allow any of those items to exist; or <li data-bbox="667 1901 1430 1991">(g) a notice under section 255 Tax Act, subdivision 260-A in schedule 1 Taxation Administration Act 1953 (Cth), or any similar legislation.
Exercise Period	means the period from the Vesting Date to the Expiry Date.

Term	Definition
Exercise Price	means the price payable on exercise of an Option to acquire the underlying Share, as set out in rule 7.3.
Expiry Date	means, in respect of an Option, the date on or by which a Participant must exercise an Option before that Option expires as set out in the Offer.
Free Grant	means a grant of Shares to an Eligible Participant under rule 6 of the Plan at no costs to the Eligible Participant.
Grant Date	means the date on which a Participant is granted a Share, Option, Performance Right or a Share Appreciation Right as applicable.
Grant Market Value	means the Market Value of a Share on the Grant Date of a Share Appreciation Right.
Group	means the Company and its Related Bodies Corporate.
ITAA 1997	means the <i>Income Tax Assessment Act 1997</i> (Cth) as amended from time to time.
Listing Rules	means the Listing Rules of ASX and any other rules of ASX which are applicable while the Company is admitted to the Official List of ASX, each as amended or replaced from time to time, except to the extent of any express written waiver by ASX.
Market Value	means: <ul style="list-style-type: none"> (a) the volume weighted average price of a Share over the period of 30 trading days ending on the relevant date (or if that day is not a trading day, the trading day before that day), excluding any off-market trades, special crossings and any other trades that the Board decides to exclude on the basis that the trades are not fairly reflective of natural supply and demand for Shares; or (b) the market price of a Share as determined by (and calculated by any method decided by) the Board.
Matching Conditions	means any conditions specified in an Offer which must be satisfied before Matched Shares are issued, transferred or allocated to an Eligible Participant.
Matched Shares	means a Share to which a Participant becomes entitled upon satisfaction of the Matching Conditions.
Matched Share Issue Date	means the date which Matched Shares will be issued to an Eligible Participant in accordance with the terms of an Offer.
Matched Share Right	means a right granted under the Plan to receive Matched Shares on the terms set out in the Offer.
Notice of Exercise	means a completed notice substantially in the form approved by the Board from time to time.
Offer	means a written offer to participate in the Plan in the form approved by the Board from time to time.
Option	means an option granted under the Plan to subscribe for and be allotted the number of Shares set out in an Offer.
Participant	means an Eligible Participant or its Permitted Nominee (as the case requires) that has been granted an Award.

Term	Definition
Performance Right	means a right to be issued, transferred or allocated in the Trust, one Share subject to satisfaction of the Vesting Conditions and any Disposal Restrictions.
Permitted Nominee	means a body corporate Controlled by an Eligible Participant, or any other entity as permitted by the Board.
Plan	means this Omnibus Incentive Plan as amended from time to time.
Related Body Corporate	has the meaning given to the term in the Corporations Act.
Salary Contribution Arrangement	means a grant of Shares to Eligible Participants under the Plan under an arrangement whereby the Eligible Participant agrees to contribute an amount of his or her pre-tax salary or bonus towards the acquisition of Shares.
Security Interest	means an Encumbrance that secures the payment of money or the performance of an obligation, or any other interest or arrangement of any kind.
Share	means a fully paid ordinary share in the Company.
Share Appreciation Right	means a right to be issued, transferred or allocated in the Trust, that number of Shares as set out in rule 9.1 subject to satisfaction of the Vesting Conditions, any Disposal Restrictions and rule 9.3.
Share Purchase Arrangement	means the issue, transfer or allocation of Shares to an Eligible Participant under an arrangement whereby the Eligible Participant agrees to contribute an amount of his or her post-tax salary or bonus towards the acquisition of Shares.
Tax Act 1997	means <i>Income Tax Assessment Act 1997</i> (Cth).
Trust	means a trust created for the purpose of holding, transferring or allocating Awards (or Shares on exercise or vesting of an Award) in connection with this Plan and any other employee incentive plan operated by the Company or its subsidiaries from time to time.
Trustee	means the trustee of the Trust.
Vesting	means on satisfaction of the Vesting Conditions, the Participant's entitlement to be issued, transferred or allocated by the Trust Shares the subject of a Performance Right or Share Appreciation Right.
Vesting Conditions	means the vesting conditions specified in an Offer, which must be satisfied before: <ul style="list-style-type: none"> (a) an Option can be exercised; or (b) Shares are issued, transferred or allocated by the Trust under a Performance Right or Share Appreciation Right.

Term	Definition
Vesting Date	<p>means:</p> <p>(a) in relation to Options, the date after which an Eligible Participant may exercise an Option as set out in the Offer; and</p> <p>(b) otherwise, subject to rule 12.3(a), means the date on which a Participant is entitled to be issued, transferred or allocated by the Trust, Shares in respect of their Performance Rights or Share Appreciation Rights, subject to the satisfaction of the Vesting Conditions and any Disposal Restrictions.</p>
Vesting Market Value	means the Market Value of a Share on the Vesting Date of a Share Appreciation Right.

1.2 Interpretation

In this document:

- (a) a reference to a rule or party is a reference to a rule of, or party to, this document;
- (b) a reference to a party to this document or any other document or agreement includes the party's successors, permitted substitutes and permitted assigns;
- (c) if a word or phrase is defined, its other grammatical forms have a corresponding meaning;
- (d) a reference to a document or agreement (including a reference to this document) is to that document or agreement as amended, supplemented, varied or replaced;
- (e) a reference to this document includes the agreement recorded by this document;
- (f) a reference to legislation or to a provision of legislation (including subordinate legislation) is to that legislation as amended, re-enacted or replaced, and includes any subordinate legislation issued under it;
- (g) if any day on or by which a person must do something under this document is not a Business Day, then the person must do it on or by the next Business Day;
- (h) a reference to a person includes a corporation, trust, partnership, unincorporated body, government and local authority or agency, or other entity whether or not it comprises a separate legal entity;
- (i) a reference to 'month' means calendar month;
- (j) words defined in the Corporations Act have the same meaning when used in this document; and
- (k) headings are for convenience only and do not affect the interpretation.

2 Administration of the Plan

The Board will administer the Plan in accordance with this document.

3 Plan limit

3.1 Plan limit

The Board must not grant Awards if the number of Shares which have been or would be issued in any of the following circumstances in aggregate would exceed 5% of the total number of Shares on issue at the date of the Invitation:

- (a) the number of Shares that may be issued as a result of the Awards granted under this Plan; and
- (b) the number of Shares which have been, or could have been, issued as a result of offers made at any time during the previous 3 year period.

3.2 Further restriction on offers

No offer may be made to an Eligible Participant and no Shares may be issued or transferred to a Participant for the purposes of the Plan if to do so would cause the Company, to contravene the Corporations Act or the Listing Rules (if applicable) or any other applicable securities law.

4 Offer to participate in Plan

4.1 Offer

Subject to this Plan, the Board may make an Offer to any Eligible Participant to participate in the Plan.

4.2 Provision of information with Offer

The Offer must be in writing and (where applicable) include the following terms of issue of the relevant Award:

- (a) the name and address of the Eligible Participant to whom the offer is made;
- (b) the type and total number of Awards for which the Eligible Participant may accept;
- (c) any payment required to be made for the grant of the Award;
- (d) the date of the Offer;
- (e) any Exercise Period (including the Vesting Date and the Expiry Date);
- (f) any Exercise Price;
- (g) any Vesting Date;
- (h) any Vesting Conditions;
- (i) any Disposal Restrictions;
- (j) any Matching Conditions;
- (k) the maximum ratio of Matched Shares to Acquired Shares;
- (l) any other terms of the Awards; and

- (m) any matters required to be specified by the Corporations Act or Listing Rules.

4.3 Required documents for Offer

The Company will send the Offer to an Eligible Participant together with:

- (a) an Acceptance Form;
- (b) for Options, a Notice of Exercise;
- (c) a copy of this Plan or a summary of this Plan (in which case this Plan will be made available on request, free of charge);
- (d) any other explanatory material which the Company wishes to distribute; and
- (e) any other documents and information required by the Corporations Act or Listing Rules.

4.4 Acceptance of offer

To accept an Offer, an Eligible Participant must complete and return the Acceptance Form in accordance with the Offer.

4.5 Permitted Nominees

- (a) The Board may, in its absolute discretion and without providing an explanation, permit an Eligible Participant to nominate a Permitted Nominee to be granted and hold Awards on behalf of the Eligible Participant.
- (b) Where the Board decides not to grant Awards to a Permitted Nominee, the Board will grant the Awards to the Eligible Participant instead and the Eligible Participant is taken to have accepted the Offer personally.
- (c) An Eligible Participant must immediately notify the Company in writing as soon as they become aware:
 - (i) that they cease to Control their Permitted Nominee;
 - (ii) of any transaction which may result in them ceasing to Control their Permitted Nominee; or
 - (iii) that they cease to have an entitlement (whether or not that entitlement requires an exercise of discretion) to a majority of the distributions of their Permitted Nominee.
- (d) If an Eligible Participant ceases to Control their Permitted Nominee at any time, the Board may determine that any Awards granted to the Permitted Nominee be transferred to the Eligible Participant.

5 Granting of Awards

5.1 Award statement or certificate

The Company will, within ten Business Days following the date on which a Participant is granted an Award, deliver to each Participant:

- (a) a statement in the form the Board decides evidencing the grant of the Award; and
- (b) any other information required by the Constitution, Corporations Act or the Listing Rules (if applicable).

5.2 Register of holders

The Company must, if required by law, maintain separate registers of Awards.

6 Shares

6.1 Offer or grant of Shares

- (a) The Board may, from time to time, in its absolute discretion:
 - (i) invite an Eligible Participant to apply for a grant of; or
 - (ii) grant to an Eligible Participant,

Shares (including under a Free Grant, Salary Contribution Arrangement or a Share Purchase Arrangement) in accordance with the terms of the Plan and upon such additional terms and conditions as the Board determines.
- (b) Where the Board determines to issue Shares under a Share Purchase Arrangement, the Board may also determine that, in relation to any single Share Purchase Arrangement, an Eligible Participant will be entitled to receive Matched Shares on such terms and conditions, including the satisfaction of any Matching Conditions, as the Board determines.

6.2 Free Grant

Where Shares are granted to the Participant under a Free Grant, the Participant will be entitled to receive an allocation of Shares (equal to the amount set out in the Offer rounded down to the nearest whole number of Shares) specified in the Offer for no consideration, unless the Board exercises its discretion under rule 6.5 to determine otherwise.

6.3 Salary Contribution Arrangement

Where Shares are granted to a Participant under a Salary Contribution Arrangement, a Participant will be entitled to receive an allocation of Shares in return for agreeing to sacrifice an amount of his or her salary, wages or bonus equal to the amount specified in the Offer, as directed by the Board for this purpose, unless the Board exercises its discretion under rule 6.5 to determine otherwise.

6.4 Share Purchase Arrangement

- (a) Where Shares are granted to the Participant under a Share Purchase Arrangement:
 - (i) the Participant must fund and pay in full the issue price for the Shares; and
 - (ii) the Company will not provide the Participant with any financial or other assistance.

- (b) Participants must fund and pay the issue price for Shares under a Share Purchase Arrangement by requesting that the Company make payroll deductions from their post-tax salary, wages or bonus.

6.5 Board discretion

- (a) The Board may at any time decide that a grant of Shares should be made under the Plan, and that:
 - (i) the Company should pay a specified amount under the Plan in respect of that grant, and that the Company will pay that amount as directed by the Board for this purpose;
 - (ii) Participants should pay a specified amount under the Plan in respect of that grant, as directed by the Board; or
 - (iii) the Company may provide additional benefits for any Participant based on the level of their participation on such terms as the Board determines.
- (b) The specified amounts referred to in rule 6.5(a) should be paid to the trustee of the Trust (if relevant), and are to be applied in acquiring Shares for allocation to Participants, whether:
 - (i) by subscribing for new Shares to be issued by the Company; or
 - (ii) by purchasing existing Shares on ASX or via an off-market transfer,

as determined by the Board.
- (c) A determination to subscribe for or purchase Shares by trustee of the Trust will only be effective if the funds referred to in rule 6.5(a) are provided to the trustee of the Trust, and are sufficient to meet the costs of the issue or acquisition.

6.6 Allocation of Shares in the Trust

- (a) Each Participant will be advised of the number of Shares that have been allocated to him or her in the Trust as soon as reasonably practicable following the date of allocation of the Shares.
- (b) All Shares allocated in the Trust to Participants under the Plan will rank equally in all respects with other Shares for the time being on issue by the Company subject to the terms of the Trust (except as regards to rights attaching to such other Shares by reference to a record date prior to the date of their allocation or transfer).

6.7 Cessation of employment

- (a) Where a Participant has, pursuant to the terms of the Offer, elected to contribute an amount of their salary or wages in return for a grant of Shares under the Plan, and the full amount elected to be contributed has not been contributed by the Participant through a reduction in the salary, wages or bonus paid to them at the time their employment with the Group is terminated, then, if the Shares have been issued, transferred or allocated in the Trust to that Participant, subject to the terms of the relevant Offer, the Participant agrees to pay to the Group an amount equal to the amount of the salary, wages or bonus the subject of the election that has not been contributed through a reduction from their salary, wages or bonus at the time their employment ceases.

- (b) For the purposes of this Plan, a Participant will not be treated as ceasing employment until such time as the Participant is no longer an Employee and is no longer employed by the Group at the time the relevant Shares were allocated to the Participant. Subject to applicable laws, and at the discretion of the Board, a Participant who is granted an approved leave of absence and who exercises their right to work under any applicable award, enterprise agreement, other agreement, statute or regulation, will not be treated for those purposes as ceasing employment.

6.8 Participant contributions to be held in an ADI account

Where a Participant is required to pay for Shares under the terms of an Offer, until such time as the relevant Shares are issued, transferred or allocated by the Trust, any payments made by the Participant or payroll deductions made from the Participant's salary or wages for the purposes of acquiring Shares will be held on trust in an account with an Australian ADI that is kept solely for that purpose.

7 Options

7.1 Offer of Options

Subject to the terms of the Offer, each Option will entitle the Eligible Participant to receive one Share upon the exercise of the Option.

7.2 Rights to acquire Shares

An Option entitles a Participant to be issued, transferred or allocated by the Trust one Share:

- (a) provided any acquisition of Shares does not breach the Corporations Act or the Listing Rules;
- (b) provided any Vesting Conditions have been satisfied;
- (c) during the Exercise Period;
- (d) for payment of the Exercise Price; and
- (e) otherwise in the manner required by the Board and specified in the Offer.

7.3 Exercise price

The Exercise Price is the amount set out in the Offer.

7.4 Right to exercise and lapse

- (a) Subject to rule 7.2, a Participant may exercise an Option at any time in the Exercise Period by:
 - (i) delivering a Notice of Exercise; and
 - (ii) paying the Exercise Price,
 to the Company.

- (b) Unless the Board decides otherwise or as otherwise specified in an Offer, an Option that has not been exercised on or before the Expiry Date, lapses at 5.00pm Australian Eastern Standard Time on the day after the Expiry Date.

8 Performance Rights

8.1 Number of Shares to be issued, transferred or allocated on Vesting of a Performance Right

Subject to rule 8.2, each Performance Right entitles the Participant to be issued, transferred or allocated by the Trust, one Share after the Vesting Date:

- (a) subject to the satisfaction of the Vesting Conditions;
- (b) provided any acquisition of Shares does not breach the Corporations Act or the Listing Rules (if applicable); and
- (c) subject to any other requirement contained in the Offer.

8.2 Cash Settlement

The Board may decide, in its absolute discretion to substitute the issue, transfer or allocation by the Trust of Shares on the Vesting of Performance Rights, for the payment to the Participant of a cash amount calculated in accordance with the following formula:

$$\text{Number of Performance Rights} \quad \times \quad \text{Market Value of a Share on the Vesting Date of the Performance Rights}$$

9 Share Appreciation Rights

9.1 Number of Shares to be issued on Vesting of a Share Appreciation Right

Subject to rule 9.3, the Share Appreciation Rights held by a Participant entitles the Participant to be issued, transferred or allocated by the Trust, the number of Shares calculated under rule 9.2 after the Vesting Date:

- (a) subject to the satisfaction of the Vesting Conditions;
- (b) provided any acquisition of Shares does not breach Corporations Act or the Listing Rules, if applicable; and
- (c) subject to any other requirement contained in the Offer.

9.2 Calculation of Shares

- (a) The number of Shares which a Participant is entitled to in respect of the number of Share Appreciation Rights held by the Participant (on the basis that each right has the same Grant Date and Vesting Date) is calculated in accordance with the following formula:

$$\frac{(\text{Vesting Market Value} - \text{Grant Market Value})}{\text{Vesting Market Value}} \quad \times \quad \text{Number of Share Appreciation Rights}$$

- (b) If the Grant Market Value is greater than the Vesting Market Value, the Participant is not entitled to any Shares.
- (c) If the calculation under rule 9.2(a) results in the Participant being entitled to a fraction of a Share, the number of Shares is rounded to the nearest whole number of Shares.

9.3 Cash Settlement

The Board may decide, in its absolute discretion to substitute the issue, transfer or allocation by the Trust of Shares on the Vesting of Share Appreciation Rights, for the payment to the Participant of a cash amount calculated in accordance with the following formula:

Number of Shares to which the Participant is entitled under rule 9.2 × Vesting Market Value

10 General Conditions

10.1 Rights attaching to Shares

Subject to any Disposal Restrictions, Shares acquired under this Plan carry all of the same rights and obligations of other Shares, except for any rights attaching to Shares by reference to a record date prior to the date of issue or transfer and subject to the terms of the Trust.

10.2 Rights as a Shareholder

A Participant shall have no interest in Shares the subject of an Award until Shares are issued, transferred or allocated by the Trust to that Participant, including upon the exercise or Vesting of that Award.

10.3 Adjustment for reconstruction

If there is a reconstruction of the issued capital of the Company (including consolidation, subdivision, reduction or return), the number of Shares:

- (a) issued to a Participant under this Plan;
- (b) to be issued on exercise of an Option; or
- (c) over which a Performance Right or Share Appreciation Right exists,

will be adjusted to the extent necessary to comply with the Listing Rules applying to a reorganisation of capital.

10.4 Dividends

A Participant does not have the right to participate in dividends on Shares until Shares are issued, transferred or allocated by the Trustee, including:

- (a) on the exercise of an Option; or
- (b) after Vesting of the Performance Rights or Share Appreciation Rights.

10.5 Voting rights

A Participant does not have the right to vote in respect of an Option, a Performance Right or a Share Appreciation Right.

10.6 Participation in further issues

- (a) A Participant (other than a Participant that has been issued, transferred or allocated Shares in accordance with an Award) cannot participate in a new issue of Shares without:
- (i) exercising their Options;
 - (ii) being issued, transferred or allocated Shares for their Performance Rights or Share Appreciation Rights; or
 - (iii) being issued, transferred or allocated any Matched Shares to which they are entitled.
- (b) If a pro rata bonus or cash issue of securities is awarded by the Company, the number of Shares:
- (i) to be issued on exercise of an Option and the Exercise Price;
 - (ii) over which a Performance Right or Share Appreciation Right exists; or
 - (iii) over which a conditional right to Matched Shares exists,
- will be adjusted as specified in the Listing Rules and written notice will be given to the Participant.

10.7 Transfer and Security Interests

Subject to rule 10.8, Participants may only:

- (a) create a Security Interest in; or
- (b) transfer, assign, dispose or otherwise deal with,

Awards, or any interest in Awards, with the prior written consent of the Board.

10.8 Transmission

The transmission of Awards to a legal personal representative of an Eligible Participant following an Eligible Participant's death, may be made without the prior written consent of the Board.

10.9 Quotation

- (a) The Company will not apply to ASX for official quotation of any of the Options, Performance Rights or Share Appreciation Rights.
- (b) The Company must apply for quotation on the official list of the ASX for Shares acquired under this Plan.
- (c) Any costs incurred in obtaining that official quotation shall be borne by the Company.

10.10 Application of Income Tax Assessment Act 1997 to Performance Rights, Share Appreciation Rights and Options

Performance Rights, Share Appreciation Rights, Options and any rights to receive Matched Shares under the Plan are tax deferred rights under 83A-C of the Tax Act 1997 and must not be sold or transferred to another party other than in accordance with the terms of the Plan.

11 Lapse

11.1 Lapse of Awards

Unless the Board decides otherwise, if an event in the table below occurs in respect of an Eligible Participant, the Eligible Participant's Options, Performance Rights and Share Appreciation Rights are treated in accordance with the following table:

Event	Options		Performance Rights	Share Appreciation Rights	Matched Share Rights
	On or before Vesting Date	During the Exercise Period	Between Grant Date and Vesting	Between Grant Date and Vesting	On or before Vesting Date
Eligible Participant's lawful termination from employment with the Group or consultancy arrangement with the Group	Options lapse immediately	The Expiry Date is adjusted to 60 days after the applicable termination date	Performance Rights lapse immediately	Share Appreciation Rights lapse immediately	Matched Share Rights lapse upon termination
Eligible Participant's resignation or vacation from employment or consultancy with the Group.	Options lapse immediately	The Expiry Date is adjusted to 60 days after the date of the resignation	Performance Rights lapse immediately	Share Appreciation Rights lapse immediately	Matched Share Rights lapse upon termination
Eligible Participant being made redundant	Options lapse immediately	The Expiry Date is adjusted to 60 days after the date of the redundancy	Performance Rights lapse immediately	Share Appreciation Rights lapse immediately	Any conditional entitlement to receive Matched Shares lapses upon termination and cash equivalent paid

Event	Options		Performance Rights	Share Appreciation Rights	Matched Share Rights
	On or before Vesting Date	During the Exercise Period	Between Grant Date and Vesting	Between Grant Date and Vesting	On or before Vesting Date
Death or disability (so that unable to perform normal duties – in the opinion of a medical practitioner nominated by the Board) of the Eligible Participant	Options lapse 90 days after the date of death or disability	There is no adjustment and the representative of the Eligible Participant's estate may exercise the Options before the Expiry Date	Performance Rights do not lapse	Share Appreciation Rights do not lapse	Any conditional entitlement to receive Matched Shares lapses upon termination and cash equivalent paid
Eligible Participant loses Control of their Permitted Nominee and the Awards are not transferred to the Eligible Participant under rule 4.5(d)	Options lapse immediately	Options lapse immediately	Performance Rights lapse immediately	Share Appreciation Rights lapse immediately unless they are transferred to the Eligible Participant	N/A

11.2 Limited Cash Settlement of Matched Share Rights

Unless the Board decides otherwise in the case of redundancy, death or disability to the extent that normal duties are unable to be performed, all Matched Share Rights held by the relevant Eligible Participant will lapse however, the Eligible Participant will be entitled to receive a cash payment equal to the value of Matched Shares the Eligible Participant would have otherwise been entitled to receive on date of redundancy, death or disability if they had satisfied the Matching Conditions. The value of the Matched Shares will be calculated in accordance with the following formula:

$$\text{Number of Matched Shares the Eligible Participant will be entitled to receive} \times \text{Closing price of Shares on ASX on the day immediately before the date of redundancy, death or disability}$$

12 Change of Control

12.1 Board to notify Participant of Change of Control Trigger Event

The Board must, as soon as reasonably practicable, give written notice to each Participant of a Change of Control Trigger Event.

12.2 Action available to the Board for unexercised Options

If a Change of Control Trigger Event occurs, the Company may:

- (a) buy-back Options held by a Participant for:
 - (i) an amount agreed with the Participant; or
 - (ii) without the agreement of the Participant, the fair value of the Options, being the value of the Options decided by the Board and calculated in accordance with the Black-Scholes valuation model, using a volatility factor calculated using the closing price of Shares on ASX for the 12 months before the date of the calculation;
- (b) arrange for options or other rights to acquire shares or other equity interests in the Bidder to be granted to the Participants on substantially the same terms as the Options, but with any appropriate and reasonable adjustments decided by the Board to the number of shares in the Bidder to be issued on exercise of those options or the exercise price of those options, to ensure the Participants are not materially financially disadvantaged;
- (c) allow the Options to continue in accordance with their terms;
- (d) allow the Options to vest immediately and be exercised by a Participant (regardless of whether any Vesting Conditions have been satisfied); or
- (e) proceed with a combination of any of the alternatives in rules 12.2(a), (b), (c) and (d).

12.3 Treatment of Performance Rights, Share Appreciation Rights and Matched Share Rights

- (a) Unless the Board decided otherwise, if a Change of Control Trigger Event occurs, the Vesting Date of all Performance Rights, Share Appreciation Rights and Matched Share Rights is the date on which the Change of Control Trigger Event occurs, or another date the Board decide.
- (b) After a Change of Control Trigger Event occurs, the Board must decide whether the Performance Rights, Share Appreciation Rights and Matched Share Rights or a pro rata proportion of Performance Rights, Share Appreciation Rights and Matched Share Rights Vest on the Vesting Date (as determined under rule 12.3(a)) having regard to the performance of the Company and the relevant Eligible Participant, the Vesting Conditions or Matching Conditions (as the case requires) and any other circumstances the Board decides are relevant.
- (c) If the Board decides that Performance Rights, Share Appreciation Rights and Matched Share Rights Vest under rule 12.3(b), the Company must either:
 - (i) issue, transfer or allocate to the Trust, Shares to Participants as soon as reasonably practicable;
 - (ii) pay to the Participant a cash payment for the Performance Rights, Share Appreciation Rights and Matched Share Rights under rules 8.2 and 9.3 respectively;
 - (iii) arrange for shares or other equity interests to be issued in the Bidder in lieu of Shares on the terms decided by the Board as soon as reasonably practicable; or
 - (iv) proceed with a combination of the alternatives in rules 12.3(c)(i) or 12.3(c)(ii).

- (d) If the Board decides that Performance Rights, Share Appreciation Rights and Matched Share Rights do not Vest under rule 12.3(b):
 - (i) the Board may arrange for rights in the Bidder to be granted to the Participant on terms decided by the Board and the Performance Rights, Share Appreciation Rights and Matched Share Rights will immediately lapse; or
 - (ii) those Performance Rights, Share Appreciation Rights and Matched Share Rights immediately lapse, unless the Board decides otherwise.

12.4 Action available to the Board for Shares

- (a) The Board may specify in the Offer a particular treatment that will apply to Shares upon the occurrence of a Change of Control Trigger Event.
- (b) The Company and the Participant agree that a Participant may be provided with shares in the Bidder in substitution for the Shares, on substantially the same terms as the Shares, but with appropriate adjustments as to the number and type of Shares.

12.5 Participants to cooperate and attorney

Each Participant:

- (a) must do all acts, matters or things which are necessary or desirable to give effect rules 12.2, 12.3 and 12.4; and
- (b) irrevocably appoints any two Directors as its attorney for the purpose of performing any act required of it under rules 12.2, 12.3 and 12.4.

13 Issue, transfer or allocation Shares on Exercise and Vesting

13.1 Issue, transfer or allocation of Shares

The Company will issue, or procure the Trust to transfer or allocate, Shares to a Participant at the next Board meeting, or within 20 Business Days, whichever first occurs after:

- (a) in the case of Options, receiving a valid Notice of Exercise and the Exercise Price; or
- (b) in the case of Performance Rights, Share Appreciation Rights and Matched Share Rights, the Participant becomes entitled to Shares.

13.2 Application for quotation

If the Shares are officially quoted by ASX, the Company will apply to ASX for official quotation of any Shares issued, transferred or allocated in the Trust (unless already quoted) to a Participant within the time prescribed by the Listing Rules but, in any event, within ten Business Days of the issue of those Shares.

13.3 Ranking of Shares issued, transferred or allocated by the Trust

A Share issued, transferred or allocated by the Trust:

- (a) on the exercise of any Option;
- (b) under a Performance Right or Share Appreciation Right after Vesting; or

- (c) upon satisfaction of any Matching Conditions in respect of a Matched Share Right,

ranks equally with all existing Shares of that class from the date of allotment, subject to the terms of the trust deed constituting the Trust (if relevant).

14 Disposal Restriction

14.1 No disposal of Shares for a specified period

If an Offer contains a Disposal Restriction, the Participant must comply with the Disposal Restriction (or direct the trustee of the Trust, if applicable to do so) in relation to all Shares issued, transferred or allocated:

- (a) under an Award;
- (b) on exercise of the Options;
- (c) after Vesting of the Performance Rights and Share Appreciation Rights; or
- (d) upon satisfaction of any Matching Conditions in respect of a Matched Share Right,

for the period specified in the Offer.

14.2 No disposal of Shares for a specified period

Except as provided in this document or an Offer or otherwise determined by the Board, a Participant may not Dispose of any interest in a Share issued, transferred or allocated under rule 6.2 or 6.3 until the earlier of:

- (a) the end of the period of three years (or any longer period specified in an Offer) commencing on the date of issue or transfer of the Share;
- (b) the date on which the Participant is no longer employed by a Group member; and

the end of any other period determined by the Board in accordance with relevant law.

14.3 Holding locks or other procedures

If the Shares issued, transferred or allocated:

- (a) under an Award;
- (b) on the exercise of Options;
- (c) after Vesting of Performance Rights and Share Appreciation Rights; or
- (d) after satisfaction of the Matching Conditions for Matched Share Rights,

are subject to a Disposal Restriction, the Company (or the trustee of the Trust if relevant) may implement any procedure (including a holding lock) it considers appropriate to ensure the Disposal Restriction is complied with for the period specified in the Offer.

14.4 Restrictions cease on Change of Control Trigger Event

A Disposal Restriction ceases to apply immediately upon a Change of Control Trigger Event occurring. As soon as reasonably practicable after the Change of Control Trigger Event occurs, the Company or the trustee of the Trust must release the Shares from any procedure in place under rule 14.3.

15 Notice

15.1 Method of giving notice

A notice, consent or communication under this document is only effective if it is:

- (a) in writing by or on behalf of the person giving it;
- (b) addressed to the person to whom it is to be given; and
- (c) given as follows:
 - (i) delivered by hand to that person’s address;
 - (ii) sent to that person’s address by prepaid mail or by prepaid airmail, if the address is overseas;
 - (iii) sent by fax to that person’s fax number where the sender receives a transmission confirmation report from the despatching machine indicating the transmission has been made without error and showing the relevant number of pages and the correct destination fax number or name of recipient; or
 - (iv) sent by email to that person’s email address where the sender receives an email receipt or other written confirmation from the recipient to the sender which indicates that the email was received at the email address of the recipient.

15.2 When is notice given

A notice, consent or communication given under rule 15.1 is given and received on the corresponding day set out in the table below. The time expressed in the table is the local time in the place of receipt.

If a notice is	It is given and received on
Delivered by hand or sent by fax or email	(a) that day, if delivered by 5.00pm on a Business Day; or (b) the next Business Day, in any other case.
Sent by post	(a) three Business Days after posting, if sent within Australia; or (b) seven Business Days after posting, if sent to or from a place outside Australia.

15.3 Participant’s address for notices

A Participant’s address, fax number and email address are as shown in the Company’s records or as otherwise notified by the Participant to the Company.

15.4 Company’s address for notices

The Company’s address for notices, including the Acceptance and Notice of Exercise is as set out in this document or as otherwise notified by the Company to the Participant:

Name	Technology One Limited ACN 010 487 180
Attention	Stephen Kennedy
Address	Level 11, 540 Wickham Street, Fortitude Valley, QLD 4006
Fax	+61 7 3377 7301
Email	Stephen.Kennedy@technologyonecorp.com

15.5 Notices to Permitted Nominees

Any notice or direction given under this Plan to a Permitted Nominee is validly given if it is given to the associated Eligible Participant under rule 15.1.

16 Amendment of the Plan

16.1 Amendment

Subject to rule 16.2, the Board may amend the Plan in any manner it decides.

16.2 Restrictions

The Board must not make any amendment to the Plan which would have the effect of materially adversely affecting or prejudicing the rights of any Participant holding Awards at that time, except for amendments:

- (a) to comply with the Constitution, Corporations Act, Listing Rules or any other law affecting the maintenance or operation of the Plan;
- (b) to correct a manifest error;
- (c) to address potential adverse tax implications affecting the Plan arising from changes to laws relating to taxation, the interpretation of laws relating to taxation by the relevant governmental authorities (including the release of any ruling), courts or tribunals.

17 Termination of the Plan

The Plan may be terminated or suspended at any time by the Board and that termination or suspension will not have any effect on or prejudice the rights of any Participant holding Awards at that time.

18 Administration of the Plan

18.1 Authority to form policy and delegation

- (a) The Board may make policy and regulations for the operation of the Plan which are consistent with the Plan and may delegate necessary functions to an appropriate service provider or employee capable of performing those functions and implementing those policies.
- (b) The Board may delegate functions and powers under this Plan as it considers appropriate, for the efficient administration of the Plan, to a person capable of performing those functions and exercising those powers, including but not limited to key management personnel, or a committee made up of such persons.

18.2 Obligations of Board

The Board in exercising a power or discretion conferred on it by this Plan is not under a fiduciary or other obligation to any other person.

18.3 Board decisions

The decision of the Board as to the interpretation, effect or application of this Plan is final.

18.4 Board, Company and delegates may act in its absolute discretion

Where the Board, the Company or their delegates may exercise any right or discretion or make any decision under this document, it may do so in its absolute discretion, conditionally or unconditionally, and without being required to give reasons or act reasonably. Rule 18.4 applies unless this document expressly requires otherwise.

18.5 Independent advice by Board

The Board or a committee may take and rely upon independent professional or expert advice on the exercise of any of their powers or discretions under this Plan.

19 Rights of Eligible Participants and Participants

Nothing in this Plan:

- (a) confers on any Eligible Participant the right to continue as an employee, contractor or Consultant;
- (b) affects any rights a member of the Group may have to terminate the employment of any employee or any agreement with a contractor or Consultant; or
- (c) may be used to increase damages in any action brought against the Company or any Related Body Corporate, other than an action arising solely out of a Participant's rights under the Plan.

20 Trust

20.1 Rights and obligations

The Board may determine and conclude such arrangements with the Trustee, and enforce or prosecute any rights and obligations under such agreements, without reference or recourse to the Participants under this Plan. Subject to the terms of the trust deed and without limiting the Company's rights in this regard, the Company may, pursuant to and in accordance with any such agreements:

- (a) provide funds to the Trustee in order to allow the Trustee to subscribe for and/or acquire Shares to be held on behalf of Participants under this Plan;
- (b) pay the Trustee for services provided in connection with this Plan and the Trust;
- (c) remove the Trustee and appoint a new trustee (and make any necessary arrangements or provisions for the transfer of a Participant's Shares held by the Trustee to a new trustee); and
- (d) otherwise exercise any rights, responsibilities or powers afforded to it under its trust deed.

20.2 Costs

The Board may determine the manner in which any costs associated with the Trust and the costs incurred in the course of the performance by the Trustee of its role and duties under this Plan and the trust deed are to be borne.

20.3 Administration and holding statements

The Trustee must administer the Trust and hold Shares under the Plan in accordance with this Plan, the trust deed and any procedures determined by the Company and as agreed to between the Board and the Trustee.

20.4 Registration of Participant's Shares

Unless the Board determines otherwise, Participant's Shares allocated in the Trust will be registered in the name of the Trustee.

21 General

21.1 Listing Rules and Constitution

- (a) This Plan, the entitlements of Participants, and any obligations of the Company, under this Plan are subject to the Constitution, the Listing Rules, the Corporations Act and any other applicable law.
- (b) Despite any other rule of this Plan, every covenant or other provision set out in an exemption from, or modification to, the provisions of the Corporations Act granted from time to time by ASIC in respect of the Plan, and required to be included in this Plan in order for the exemption or modification to have effect, is deemed to be contained in this Plan. To the extent that any covenant, or other provision deemed to be contained in this Plan is inconsistent with any other rule of this Plan, the deemed covenant or other provision will prevail.

21.2 Disclosure requirements

An Offer to any Eligible Participant to participate in the Plan is made under Division 1A of Part 7.12 of the Corporations Act, any exemption or declaration of modification made by ASIC in relation to Division 1A of Part 7.12 of the Corporations Act, and any current or existing ASIC class order relief or individual instrument made by ASIC.

21.3 Costs

- (a) The Company must pay all the expenses, costs and charges incurred in operating the Plan.
- (b) The Company is not responsible for any duties or taxes which may become payable in connection with the grant of Awards, the issue, transfer or allotment of Shares on exercise of Options, vesting of Performance Rights, Share Appreciation Rights, Matched Share Rights or any other dealing with Awards (including, but not limited to, as a result of a transaction contemplated by rules 4.5(d), 12.2 or 12.3).

21.4 Advice

Participants should obtain their own independent advice at their own expense on the financial, taxation and other consequences to them of, or relating to, participating in the Plan.

21.5 Governing law and jurisdiction

- (a) Queensland law governs this document and the rights of Participants under the Plan.
- (b) Each Participant, the Company and the Board (and their delegates) irrevocably submits to the non-exclusive jurisdiction of the Queensland courts and courts competent to hear appeals from those courts.